# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

#### FORM 8-K

#### CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): May 3, 2018

### **Drive Shack Inc.**

(Exact name of registrant as specified in its charter)

Maryland (State or other jurisdiction of incorporation)

001-31458 (Commission File Number) 81-0559116 (IRS Employer Identification No.)

111 W 19<sup>th</sup> St, 8<sup>th</sup> Fl. New York, New York (Address of principal executive offices)

10011 (Zip Code)

Registrant's telephone number, including area code (516) 268-7460

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)  Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)  Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))  Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).
Emerging growth company □
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 2.02. Results of Operations and Financial Condition.

On May 3, 2018, Drive Shack Inc. (the "Company") issued a press release announcing the Company's results for its fiscal quarter ended March 31, 2018. A copy of the Company's press release is attached to this Current Report on Form 8-K (the "Current Report") as Exhibit 99.1 and is incorporated herein solely for purposes of this Item 2.02 disclosure.

This Current Report, including the exhibit attached hereto, is being furnished and shall not be deemed to be filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be incorporated by reference into any of the Company's filings under the Securities Act of 1933, as amended, or the Exchange Act, unless expressly set forth as being incorporated by reference into such filing.

#### Item 9.01. Financial Statements and Exhibits.

(d)	Exhibits	
	Exhibit Number	Description
	<u>99.1</u>	Press release, dated May 3, 2018, issued by Drive Shack Inc.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DRIVE SHACK INC. (Registrant)

/s/ Lawrence A. Goodfield, Jr.

Lawrence A. Goodfield, Jr.
Chief Financial Officer, Chief Accounting Officer & Treasurer

Date: May 3, 2018



Investor Relations 516-268-7460

#### DRIVE SHACK INC. ANNOUNCES FIRST QUARTER 2018 RESULTS AND DECLARES SECOND QUARTER 2018 PREFERRED STOCK DIVIDENDS

NEW YORK—(BUSINESS WIRE) — May 3, 2018 — Drive Shack Inc. (NYSE: DS; the "Company") today reported the following information for the first quarter ended March 31, 2018.

#### **BUSINESS HIGHLIGHTS**

- *Drive Shack* The Company opened its first venue in Orlando, Florida, in April 2018.
  - o The Company has announced five additional venues to date, which are in various stages of development, and are expected to open throughout 2019.
  - o Drive Shack continues to assess a national and global pipeline of locations and aims to open five to ten sites annually as the business ramps.
- American Golf As of March 31, 2018, the Company owned, leased or managed 74 golf properties across 12 states. These courses are located predominately in high-volume, top-tier cities across the U.S.
  - o On a same-store basis, excluding managed courses, the traditional golf business ended the first quarter with approximately 39,000 Players Club members for public properties, an increase of approximately 4,000 members over the end of the first quarter of the prior year.
  - o On the private side of the business, there were approximately 8,700 full golf members at the end of the first quarter representing an increase of 464 members from the end of the first quarter of the prior year. For the trailing twelve months, average annual dues per full golf private member increased by \$302 since first quarter 2017, on a same-store basis, to \$6,377.

#### FIRST QUARTER 2018 FINANCIAL RESULTS

- GAAP Loss of \$18 million, or \$0.26 per share, compared to loss of \$14 million, or \$0.21 per share, in 1Q 2017.
- Core Earnings of \$(5) million, or \$(0.08) per share, compared to \$(0.4) million, or \$(0.01) per share, in 1Q 2017.
  - o Year-over-year decrease is primarily due to lower interest income because of the repayment of the resorts-related loan and sale of agency securities.

	1Q 2018	1Q 2017
GAAP Loss	\$(18) million	\$(14) million
GAAP Loss per WA Basic Share	\$(0.26)	\$(0.21)
Non-GAAP Results:		
Core Earnings*	\$(5) million	\$(0.4) million
Core Earnings per WA Basic Share*	\$(0.08)	\$(0.01)

WA: Weighted Average

#### SECOND QUARTER 2018 PREFERRED STOCK DIVIDENDS

Drive Shack Inc.'s Board of Directors declared dividends on the Company's preferred stock for the period beginning May 1, 2018 and ending July 31, 2018. The dividends are payable on July 31, 2018 to holders of record of preferred stock on July 2, 2018. The Company will pay dividends of \$0.609375, \$0.503125 and \$0.523438 per share on the 9.750% Series B, 8.050% Series C and 8.375% Series D preferred stock, respectively.

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<sup>\*</sup>For reconciliations of GAAP Loss to Core Earnings, please refer to the Reconciliation of Core Earnings below.

#### ADDITIONAL INFORMATION

For additional information that management believes to be useful for investors, please refer to the presentation posted on the Investor Relations section of the Company's website, http://ir.driveshack.com. For consolidated investment portfolio information, please refer to the Company's most recent Quarterly Report on Form 10-Q or Annual Report on Form 10-K, which are available on the Company's website, http://ir.driveshack.com.

#### EARNINGS CONFERENCE CALL

The Company's management will host a conference call on Thursday, May 3, 2018 at 9:00 A.M. Eastern Time. A copy of the earnings release will be posted to the Investor Relations section of Drive Shack Inc.'s website, http://ir.driveshack.com.

All interested parties are welcome to participate on the live call. The conference call may be accessed by dialing 1-866-913-6930 (from within the U.S.) or 1-409-983-9881 (from outside of the U.S.) ten minutes prior to the scheduled start of the call; please reference conference ID "5197994."

A simultaneous webcast of the conference call will be available to the public on a listen-only basis at http://ir.driveshack.com. Please allow extra time prior to the call to visit the website and download any necessary software required to listen to the internet broadcast.

A telephonic replay of the conference call will also be available two hours following the call's completion through 11:30 P.M. Eastern Time on Thursday, May 17, 2018 by dialing 1-800-585-8367 (from within the U.S.) or 1-404-537-3406 (from outside of the U.S.); please reference conference ID "5197994."

## **Consolidated Statements of Operations (Unaudited)** (\$\\$ in thousands, except share data)

	Th	Three Months Ended M 2018		
Revenues				
Golf course operations	\$	53,554	\$	46,296
Sales of food and beverages		13,106		12,845
Total revenues		66,660		59,141
Operating costs				
Operating expenses		57,379		50,509
Cost of sales - food and beverages		4,040		4,032
General and administrative expense		9,192		7,487
Management fee to affiliate		_		2,677
Depreciation and amortization		5,548		5,793
Pre-opening costs		1,556		_
Impairment		1,473		_
Realized and unrealized (gain) loss on investments		(242)		3,389
Total operating costs		78,946		73,887
Operating loss		(12,286)		(14,746)
Other income (expenses)				
Interest and investment income		446		7,888
Interest expense, net		(4,049)		(5,434)
Other loss, net		(406)		(123)
Total other income (expenses)		(4,009)		2,331
Loss before income tax		(16,295)		(12,415)
Income tax expense				539
Net Loss		(16,295)		(12,954)
Preferred dividends		(1,395)		(1,395)
Loss Applicable to Common Stockholders	\$	(17,690)	\$	(14,349)
Loss Applicable to Common Stock, per share				
Basic	\$	(0.26)	\$	(0.21)
Diluted	\$	(0.26)	\$	(0.21)
William N. J. Col. Co. Co. Lo. C. P.				
Weighted Average Number of Shares of Common Stock Outstanding Basic		66,977,104		66,841,977
	_		_	
Diluted		66,977,104		66,841,977
Dividends Declared per Share of Common Stock	\$	_	\$	_

#### **Consolidated Balance Sheets**

(\$ in thousands, except share data)

	Ma	March 31, 2018		December 31, 2017	
Assets					
Current Assets					
Cash and cash equivalents	\$	137,028	\$	167,692	
Restricted cash		3,162		5,178	
Accounts receivable, net		9,046		8,780	
Real estate assets, held-for-sale		164,040		2,000	
Real estate securities, available-for-sale		2,362		2,294	
Other current assets		25,815		21,568	
Total Current Assets		341,453		207,512	
Restricted cash, noncurrent		821		818	
Property and equipment, net of accumulated depreciation		86,850		241,258	
Intangibles, net of accumulated amortization		54,896		57,276	
Other investments		21,514		21,135	
Other assets		8,442		8,649	
Total Assets	\$	513,976	\$	536,648	
Linkstein and French.					
Liabilities and Equity					
Current Liabilities  Obligations and a social leaves	e.	4.002	e	4.650	
Obligations under capital leases	\$	4,892	\$	4,652	
Membership deposit liabilities		8,715		8,733	
Accounts payable and accrued expenses		34,513		36,797	
Deferred Revenue		13,636		31,207	
Real estate liabilities, held-for-sale		13,487		22.506	
Other current liabilities		16,532		22,596	
Total Current Liabilities		91,775		103,985	
Credit facilities and obligations under capital leases		112,156		112,105	
Junior subordinated notes payable		51,206		51,208	
Membership deposit liabilities, noncurrent		88,247		86,523	
Deferred revenue, noncurrent		7,332		6,930	
Other liabilities		4,779		4,846	
Total Liabilities	\$	355,495	\$	365,597	
Commitments and contingencies					
Equity					
Preferred stock, \$0.01 par value, 100,000,000 shares authorized, 1,347,321 shares of 9.75% Series B Cumulative Redeemable					
Preferred Stock, 496,000 shares of 8.05% Series C Cumulative Redeemable Preferred Stock, and 620,000 shares of 8.375%					
Series D Cumulative Redeemable Preferred Stock, liquidation preference \$25.00 per share, issued and outstanding as of March					
31, 2018 and December 31, 2017	\$	61,583	\$	61,583	
Common stock, \$0.01 par value, 1,000,000,000 shares authorized, 66,977,104 and 66,977,104 shares issued and outstanding at	Ψ	01,505	Ψ	01,505	
March 31, 2018 and December 31, 2017, respectively		670		670	
Additional paid-in capital		3,173,559		3,173,281	
Accumulated deficit		(3,078,734)		(3,065,853)	
Accumulated other comprehensive income		1,403		1,370	
•	\$	158,481	¢.	171,051	
Total Equity	2	138,481	\$	1/1,051	
Total Liabilities and Equity	\$	513,976	\$	536,648	

#### **Reconciliation of Core Earnings**

(\$ in thousands)

	T1	Three Months Ended March 31,			
		2018		2017	
(Loss) Income applicable to common stockholders	\$	(17,690)	\$	(14,349)	
Add (Deduct):					
Impairment		1,473		_	
Realized and unrealized (gain) loss on investments		(242)		3,389	
Other loss (income) (A)		785		502	
Depreciation and amortization (B)		8,259		8,407	
Acquisition, transaction, restructuring and spin-off related expenses (C)		2,039		1,662	
Core earnings	\$	(5,376)	\$	(389)	

(A) Other (loss) income reconciliation:

	Th	Three Months Ended March 31,				
		2018		2018 2017		2017
Total other income	\$	(4,009)	\$	2,331		
Add (deduct):						
Equity in earnings from equity method investees		(379)		(379)		
Interest and investment income		(446)		(7,888)		
Interest expense		4,049		5,434		
Other (loss) income	\$	(785)	\$	(502)		

- (B) Including accretion of membership deposit liabilities of \$1.7 million and \$1.6 million and amortization of favorable and unfavorable leasehold intangibles of \$1.0 million and \$1.0 million in the three months ended March 31, 2018 and 2017, respectively. The accretion of membership deposit liabilities was recorded to interest expense, net and the amortization of favorable and unfavorable leasehold intangibles was recorded to operating expenses.
- (C) Including acquisition and transaction expenses of \$1.8 million and \$1.7 million and restructuring expenses of \$0.2 million and less than \$0.1 million during the three months ended March 31, 2018 and 2017, respectively. The acquisition and transaction costs were recorded to general and administrative expense and restructuring expenses were recorded to operating expenses.

#### CORE EARNINGS

The following primary variables impact our operating performance: (i) the current yield earned on our investments that are not included in non-recourse financing structures (i.e., unlevered investments, including investments in equity method investees and investments subject to recourse debt), (ii) the net yield we earn from our non-recourse financing structures, (iii) the interest expense and dividends incurred under our recourse debt and preferred stock, (iv) the net operating income on our real estate and golf investments, (v) our operating expenses and (vi) our realized and unrealized gains or losses, net of related provision for income taxes, including any impairment, on our investments, derivatives and debt obligations. Core earnings is a non-GAAP measure of our operating performance excluding the sixth variable listed above. Core earnings also excludes depreciation and amortization charges, including the accretion of membership deposit liabilities and the impact of the application of acquisition accounting, acquisition and spin-off related expenses and restructuring expenses. Core earnings is used by management to evaluate our performance without taking into account gains and losses, net of related provision for income taxes, which, although they represent a part of our recurring operations, are subject to significant variability and are only a potential indicator of future performance. These adjustments to our income (loss) applicable to common stockholders are not indicative of the performance of the assets that form the core of our activity. Management utilizes core earnings as a measure in its decision-making process relating to the underlying fundamental operations of our investments, as well as the allocation of resources between those investments, and management also relies on core earnings as an indicator of the results of such decisions. As such, core earnings is not intended to reflect all of our activity and should be considered as only one of the factors in assessing our performance, along wi

Core earnings does not represent an alternative to net income as an indicator of our operating performance or as an alternative to cash flows from operating activities as a measure of our liquidity, and is not indicative of cash available to fund cash needs. Our calculation of core earnings may be different from the calculation used by other companies and, therefore, comparability may be limited.

#### ABOUT DRIVE SHACK INC.

Drive Shack Inc. is a leading owner and operator of golf-related leisure and entertainment businesses.

#### FORWARD-LOOKING STATEMENTS

Certain items in this press release may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding the Company's targets and expectations regarding Drive Shack's existing venue in Orlando, Florida and other venues in the national and global pipeline of locations, including the timing and frequency of opening new venues. These statements are based on management's current expectations and beliefs and are subject to a number of trends and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements, many of which are beyond Drive Shack's control. The Company can give no assurance that its expectations will be attained. Accordingly, you should not place undue reliance on any forward-looking statements contained in this press release. For a discussion of some of the risks and important factors that could cause actual results to differ from such forward-looking statements, see the sections entitled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's most recent Quarterly Report on Form 10-Q or Annual Report on Form 10-K. Furthermore, new risks and uncertainties emerge from time to time, and it is not possible for the Company to predict or assess the impact of every factor that may cause its actual results to differ from those contained in any forward-looking statements. Such forward-looking statements speak only as of the date of this press release. The Company expressly disclaims any obligation to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in the Company's expectations with regard thereto or change in events, conditions or circumstances on which any statement is based.